



**Resources Department  
Town Hall, Upper Street, London, N1 2UD**

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## **AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE**

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Members of the Policy and Performance Scrutiny Committee are summoned to the meeting which will be held in Islington Town Hall on **7 October 2021 at 7.30 pm.**

Enquiries to : Peter Moore  
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Despatched : 29 September 2021

### Membership

#### **Councillors:**

Councillor Theresa Debono (Chair)	Councillor Bashir Ibrahim
Councillor Troy Gallagher (Vice-Chair)	Councillor Clare Jeapes
Councillor Santiago Bell-Bradford	Councillor Roulin Khondoker
Councillor Sheila Chapman	Councillor Matt Nathan
Councillor Jilani Chowdhury	Councillor Michael O'Sullivan
Councillor Tricia Clarke	Councillor Caroline Russell
Councillor Osh Gantly	Councillor Rakhia Ismail
Councillor Gary Heather	Councillor Nick Wayne

#### **Substitutes:**

Councillor Valerie Bossman-Quarshie	Councillor Toby North
Councillor Sara Hyde	Councillor Dave Poyser
Councillor Jason Jackson	Councillor Angelo Weekes
Councillor Anjna Khurana	Councillor John Woolf

**Quorum is 4 Councillors**

**A. Formal Matters**

**Page**

1. Apologies for Absence
2. Declaration of Substitute Members
3. Declarations of Interest

If you have a **Disclosable Pecuniary Interest\*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

**\*(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

**(b) Sponsorship** - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

**(c) Contracts** - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

**(d) Land** - Any beneficial interest in land which is within the council's area.

**(e) Licences**- Any licence to occupy land in the council's area for a month or longer.

**(f) Corporate tenancies** - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

**(g) Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

4. Minutes of the previous meeting
5. Chair's Report

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6. Public Questions

For members of the public to ask questions relating to any subject on the meeting agenda under Procedure Rule 70.5. Alternatively, the Chair may opt to accept questions from the public during the discussion on each agenda item.

**B. Items for Call-In (if any) Page**

**C. Scrutiny and Monitoring Reports Page**

1. Scrutiny Review Employment, Business and Councils Financial Position - witness evidence - verbal

2. Annual Crime and Disorder report - Borough Commander 11 - 20

**D. Discussion Items (if any) Page**

**E. Monitoring Recommendations of Scrutiny Committees, Timetable for Topics, Work Programme and Forward Plan Page**

**F. Report of Review Chairs Page**

**G. Urgent Non-Exempt Matters**

Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.

**H. Exclusion of Public and Press**

To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.

**I. Exempt Items for Call-In (if any) Page**

**J. Exempt Items**

The public may be excluded from meetings whenever it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that exempt information would be disclosed.

The next meeting of the Policy and Performance Scrutiny Committee will be on 4 November 2021

**Please note all committee agendas, reports and minutes are available on the council's website: [www.democracy.islington.gov.uk](http://www.democracy.islington.gov.uk)**

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# Public Document Pack Agenda Item A4

London Borough of Islington

## Policy and Performance Scrutiny Committee - 9 September 2021

Non-confidential minutes of the meeting of the Policy and Performance Scrutiny Committee held at on 9 September 2021 at 7.30 pm.

**Present:**           **Councillors:**   Debono (Chair), Gallagher (Vice-Chair), Bell-Bradford, Chapman, Clarke, Heather, Ibrahim, Jeapes, Khondoker, Nathan, O'Sullivan and Russell  
**Also Present:**       **Councillors:**   Gill and Ward

### Councillor Theresa Debono in the Chair

- 314    **APOLOGIES FOR ABSENCE (Item A1)**  
Councillors Gantly, Ismail, Shaikh and Wayne. Councillors Heather, Jeapes, Gallagher for lateness  
An apology also received from Paul Clark – Director of Finance
- 315    **DECLARATION OF SUBSTITUTE MEMBERS (Item A2)**  
None
- 316    **DECLARATIONS OF INTEREST (Item A3)**  
None
- 317    **MINUTES OF THE PREVIOUS MEETING (Item A4)**  
RESOLVED:  
That the minutes of the meeting held on 29 July 2021 be confirmed and the Chair be authorised to sign them
- 318    **CHAIR'S REPORT (Item A5)**
- 319    **PUBLIC QUESTIONS (Item A6)**  
The Chair outlined the procedure for Public questions and that any questions should be forwarded to the Clerk following the meeting for a response due to social distancing requirements
- 320    **SCRUTINY REVIEW - EMPLOYMENT, BUSINESS AND ECONOMY/COUNCIL'S FINANCIAL POSITION (Item C1)**  
Maxine Holdsworth – Director of Corporate Housing, Matt West Director of Property Services, David Hodgkinson – Director of Corporate Resources, and Stephen Biggs, Corporate Director Community Wealth Being, and Caroline Wilson – Head of Inclusive Economic Development made presentations and presented reports in relation to this item. Councillor Satnam Gill, Executive Member Finance, Performance and Resources was also present

## Policy and Performance Scrutiny Committee - 9 September 2021

During the presentations and consideration of the reports the following main points were made –

### Maxine Holdsworth/Matt West – Housing Services

- Housing services – adapting to the pandemic – normally 1000 staff all site based, in pandemic first lockdown 400 on site. 85% staffing availability at all times, high levels of staff dealing with sickness, caring responsibilities etc.
- Staffing Spring 2021 – since June staffing levels remained stable at 90%. Regular testing, sickness levels average, 500 staff on site
- Estate services and communal repairs – caretaking services able to provide services as normal throughout most of pandemic period, cleaning and disinfecting increased, PPE required for staff, adapted ways of working, Team ran logistics hub for food distribution and did We are Islington deliveries
- Planned works and new build – many of contractors for new build and planned maintenance furloughed staff, external works and new build started after first lockdown, slower delivery on some sites, risk assessments carried out with contractors focused on resident safety, site by site visits by Council staff throughout, let new partnering contracts and mobilised new contractors
- Gas safety – duty to carry out 100% safety checks remained but legal process closed down, guidance for shielding households, staff required to wear PPE in residents homes
- Income collection – rent arrears increased but have stabilised, numbers moving to UC accelerated substantially, residents offered support and information about accessing debt and support services
- Tenancy management – call handling moved to home working, significant management an office presence maintained for face to face and transactions that could not be switched to remote. Processes adapted to safe introductory virtual viewings, sign ups mainly by phone, first point of contact for tenancy issues, the Triage service experienced high call volumes over several months in 2021 and service standards fell over a 3 month period. New systems monitoring capacity were introduced for more responsive and better quality Triage services. Call handling standards are now high, and service improvement recovery plan in place
- Homelessness – accommodated over 350 people under Everyone in, Procured new good quality accommodation and wraparound services for rough sleepers. All rough sleepers in at once, increased demand on supported housing and support services. Accommodation had to be sourced quickly and costs relatively high. Additional NRPF households who would not usually qualify for services
- New challenge – funding provided by Government not designed to cover costs of move from temporary accommodation, exit strategies into long term accommodation, developing a long term holistic support pathway for rough sleepers, including funding for new accommodations, and multi-disciplinary support
- Housing allocations – social distancing stopped viewings, and Choice Based Lettings suspended April to July 2020. Properties already offered and accepted discussions with residents an sign ups carried out where possible. Other properties were selected for letting to high risk and high needs cases in line with the allocation scheme. Islington restarted the CBL in August 2020 ahead of peer authorities, but took longer to get the full range of housing association properties being let normally
- Deep dive day to day repairs – urgent and emergency repairs have been delivered through lockdown – 2 brief periods where only emergency and essential works conducted, staff required to work safely in residents homes, housing direct call centre moved staff delivering service to home and now moving back into the office. Service reopened to delivering non-urgent repairs during relaxation of COVID restrictions, and as residents reported routine repair. Demand increased from

August 2020 and staff supported the Council's other call centres when staff numbers were low. Islington worked closely with other boroughs, and emergency only process inflated first time fix rates, no work place transmission in the office or on site

- Members wished to place on record their thanks to staff who had kept Housing services operating during the pandemic
- In terms of vaccinations of staff it was stated there had been a high level of vaccinations, however the precise figures were not known
- Discussion took place as to how Housing Direct and the Triage system had coped with the huge increase in calls during the pandemic and it was stated that this could be looked at later in the scrutiny
- In response to a question as to how Partners and Housing Associations had coped during the pandemic it was stated that Partners had followed the protocols adopted by the Council and appeared to have operated well. Housing Associations were more of a concern and it was stated that the EM Housing was looking into this
- Discussion took place as to how staff could be assisted more by the Council to cope with the effects of the pandemic and it was noted that more mental health assistance was being looked at for staff. Noted that there should be a more joined up approach between Housing and Social Services
- A Member referred to ASB and that reports of ASB had increased during lockdown as more people had been at home. It was stated that an approach with the Police to deal with hotspots was being looked at
- Reference was made to rough sleepers and the problems caused and that where these were moved on by other providers etc. they should be referred to the Council. In addition reference was made to caretakers and the issue of cover and pressure being placed on them and it was stated that this would be investigated
- Noted that this was due in the part to the UC payments, as many tenants were in receipt of UC. However the budget allowed for a certain sum for uncollected debt
- Reference was made to the proposal for more hybrid working and it was stated that this was being looked at and had worked well in the pandemic, however any hybrid working would need to ensure that services are not compromised

Stephen Biggs/Caroline Wilson – Inclusive Economy and Community Wealth Building

- Learning – ensuring business continuity plans consider longer range disruption, consider modified hybrid ways of working, maintain clarity on what is and what is not essential work, ensure dedication of operatives recognised, review call centre systems and technology for homeworking suitability
- Challenges and learning lessons – service resilience, improve online offer to residents, visibility and quick responsiveness, especially as impact on service interruption on residents is greater in the pandemic. Rapid communication on services, early and proactive intervention to respond to high demand, workforce – regular and frequent support to staff, importance of trust in the organisation to keep them safe, time to rethink approach to anti-social behaviour, importance of resilience to keep major programmes of work
- Islington's Economic Recovery from the Impacts of COVID 19 – a significant minority of LBI workforce and employed residents were in a vulnerable, economic position working in low paid secure jobs. A lack of mid-tier, skilled, secure jobs with good prospects for advancement led experts to describe Islington labour market as hourglass, with some of the highest rates of pay equality in London. Many residents were running small and micro businesses in sectors like fashion, retail, leisure and hospitality, a majority of whom were already pessimistic about their long term viability. These businesses were found to be disproportionately owned by women

and people from BAME communities, and typically operating with low levels of turnover

- After COVID pandemic lockdown it became clear that initial sectors most affected by COVID 19 were those in which workers needed to be in physical proximity at their place of work and were not classed as key workers. In Islington these were predominantly, but not exclusively classed under Accommodation and Food Services, together accounting for approx. 25000 jobs. As the effects of the pandemic have continued businesses that rely upon demand for their services from commuters, business travellers and tourists are finding it harder to survive. These businesses include a significant number of residents and workers employed in professional services, and administrative and secretarial roles, which account for a large percentage of Islington's workforce. The professional, scientific and technical category also includes creative workers in publishing, film, TV and media production, and legal services which have been severely impacted by the pandemic
- Emerging from the COVID 19 pandemic the economic effects remain and new challenges are emerging – economic vitality is returning to the UK with 5 consecutive months of growth, however the UK economy is still 4.4% below its pre-pandemic size. The service sector also grew by 1.5% although 2.1% below its February 2020 level. Construction fell by 1.3% and is now 0.3% smaller in terms of output than before the pandemic, as supplies of raw materials and labour are hard to source. Youth unemployment – Islington performing better than the UK and London average, with a rate of 5.4% of young people out of work. 9.3% of people in the working age population over 50 are claiming unemployment related benefits compared to 7.4% in London and 4.2% in the UK
- Phase 1 rescue period March – April 2020 – redeployed local economy officers to every part of the borough with the task of contacting businesses to check on their status and find out what support they need. Sustained regular meetings of Town Centre groups, moving them online so that business owners could stay connected and explain what Council support they needed during the emergency phase. Devised a public-access emergency business directory, profiling businesses and services still open, developed a business bulletin and linked media to Government websites to keep businesses informed about support available. Brokered employment opportunities between local businesses and the I WORK team highlighting the benefits for employers in recruiting locally, including candidates for high demand sectors Paid out 2111 crisis awards in 2020/21 totalling £247k
- Phase 2 – Building resilience – May 20-February 21 – setting up new business networks, assisting businesses to adapt their business models, a series of local initiatives, develop My Virtual Neighbourhood app to promote local businesses to local people etc. Distributed a Discretionary Grant of just over £3m to over 1000 SME's in Islington. Payments between £500 and £25000 were made with 58% of grants to businesses whose owners or directors identified as BAME or female. Allocating central government grant support, for example, £677,270 to households in poverty, over £2.6m in Council Tax relief, and £431k for 200 older residents in pension credits
- Phase 3 – Recovery of Islington's economy Feb-August 2021 – distributing tranches 1 and 2 of the Additional Restrictions grant supporting 1500 businesses to the value of £7.4m, 27% of all awards to BAME businesses, and 43% to female owned businesses. Employment support services across different organisations in Islington, co-ordinated through Islington Working Partnership. Launched own local jobs portal in February with immediate impact and borough became a living wage place in July. Surpassed 600 target by achieving nearly 1000 residents into jobs over 12 months. Delivered over £2.5m worth of social value, through affordable workspaces including helping residents into jobs and apprenticeships, acting as an incubator for new

social enterprises and other social impact businesses. Innovative programmes brokered during the pandemic to address precarious employment

- Phase 4 – Reframing Islington’s economy September 2021 onwards – building back better for an inclusive, fairer, greener, more creative local economy through promotion of sectoral interventions. Business support £3m additional restrictions grant funding to fund commissioned business development/growth programmes and continue direct grant aid to businesses, including training and development/growth programmes and continue direct aid to businesses – training and development programme for aspiring or start up circular economy businesses, inclusive entrepreneurialism to support BAME owned social impact businesses start ups, local development scheme for democratically owned co-operatives, promotion of black owned businesses on the high street and online, business development programme to stabilise street market traders and recruit new ones aligned to public realm project, grant aid to hospitality businesses
- Priority sectors – Health and Care, Green Economy, Construction, Tech Knowledge, Creative Productions – work taking place on these
- Lessons learned – What worked well – Iwork AND Islington Working Partnership, affordable workspaces, financial resilience, LIFT programme, Health Care Academy. What needed to be driven harder – procurement, local economies support, anchor institutions, construction sector. Emerging gaps – lack of established boroughwide business network, residents in precarious employment with no protections, need to co-ordinate multiple Council programmes in a single locality. New opportunities – Green Economy, retrofitting, green tech, innovation, technology, Mayoral Academies- digital, care. Community focus on high streets, and working with good landlords, increasing support to co-operatives
- A Member stated that there is a need to promote the circular economy and ethical delivery companies and training opportunities could be given into bicycle repair, especially cargo bikes
- A number of jobs were precarious in nature in Islington and had low pay and staff should be encouraged to join Trade Unions and to shop locally. It was stated that this was being looked at and discussions were taking place with UCL and that further details could be provided later in the scrutiny
- A Member stated that more should be done in terms of procurement to ensure local businesses can tender for work and that one of the criterion should be how much is put back into the local economy. It was stated that this was being looked at to make it easier for local companies to do this
- Reference was made to certain businesses where there were problems with delivery staff and there was a need when licensing and planning was granted for more conditions to be put on by the Council to ensure residents were protected
- In response to a question on shop vacancy rates it was stated that these had increased and more data was needed however this was an area where more work needed to be carried out
- Noted that with furlough shortly coming to an end there may be more unemployment issues, however Members would be updated throughout the scrutiny

David Hodgkinson – Director of Corporate Resources – Council Financial Position

- COVID 19 has been a significant shock to the Council’s finances and will have a continuing effect on the budget and due to the Government not funding all the additional costs incurred by the Council, there is a need to ensure sufficient contingency funds and reserves
- The last decade has also seen central Government funding reduce by 70% over the past decade, by £275m

## Policy and Performance Scrutiny Committee - 9 September 2021

- When taking into account Government support there is a an estimated unfunded loss to the Council of around £5.3m
- Council Tax collection has reduced in line with other London boroughs, and for every 1% of collection rate the Council receives around £1m and therefore the overall loss to the Council before Government support was just below £3m
- Business rate collection for 2020/21 was 3.7% less when compared with pre-COVID targets. This has been due to reduced demand/closures and businesses have struggled to keep up payments. Collection fund performance remains a concern due to the continuing pandemic
- There has been a small rise in Council Tax debt and an overall reduction in Housing Benefit overpayments, however a sustained rise in Housing Rent debts, however this is not as great in the current financial year
- There has been a reduction in income through fees and charges and a parking income substantially reduced during the worst period of the pandemic but has increased as restrictions lifted. Leisure services have been also particularly badly affected, however since the lifting of restrictions activity levels have been positive
- Council Tax support scheme has assisted residents and during the pandemic the cost of providing support for Adults rose by over 25%. These costs have slightly reduced but the cost for 2021/22 is uncertain
- Temporary accommodation occupation is at its highest level in recent times and there are 930 homeless households in temporary accommodation and an expected 20% increase is expected in the current year
- Adult social care – increased costs for packages of care to enable speedy discharge from hospitals and increase in number of hours of home care provided
- Noted that after tranche 5 funding the Government has stated that Councils should plan for no further funding to meet COVID costs in 2021/22
- The 2021/22 budget included a contingency budget of £5M and an additional COVID contingency budget of £5.5m. It is expected that the COVID contingency will be needed due to lack of further central government fundin
- General Fund balance – this is currently £16.7m and equates to just one week of GF gross expenditure
- Looking ahead – outlook is uncertain, both nationally and locally and the Comprehensive Spending Review, planned reforms to Local Government finance system around business rate retention and the Fair Funding review are risks going forward for the Council
- In response to a question it was stated that the in relation to Islington's reserves in relation to other London local authorities, Islington reserves were not dangerously low but needed to be increased when possible
- Concern was expressed that COVID had come after 10 years of austerity and this had had a significant impact on Council finances and the issues of underfunding for Local Government needed to be raised with central Government. The EM Finance, Performance and Resources assured the Committee that this was the case
- Reference was made to GLL and income and it was stated that this was an area that was being kept under review

The Chair thanked the Executive Member Finance, Resources and Performance and officers for attending

## Policy and Performance Scrutiny Committee - 9 September 2021

David Hodgkinson – Director of Corporate Resources was present and outlined the report. Councillor Satnam Gill Executive Member Finance, Performance and Resources was also present

During consideration of the report the following main points were made –

- Noted the budget forecast remains uncertain at this early stage of the financial year and COVID will have a continuing significant ongoing impact on the Council's budget for the foreseeable future
- The HRA is currently forecasting an in year surplus predominantly in relation to capital financing costs that are now expected to be incurred in future financial years
- Overall the Council is currently estimating total General Fund budget pressures of (+£22.731m). At present there are no forecast Council Tax or business rates income budget variances. After the allocation of available COVID 19 funding and an assumed allocation from contingency, this reduces to a forecast overspend of (+£0.181m) on the General Fund
- At the end of month 3 capital expenditure of £17.442 had been incurred against a 2021/22 full year forecast of £176.211m against a 2021/22 full year forecast of £203.203m

The Chair thanked Councillor Gill and David Hodgkinson for attending

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### **CORPORATE PERFORMANCE REPORT (Item C3)**

Ayesha Hakim Rhaman, Head of Transformation was present and outlined the report

Councillor Satnam Gill, Executive Member Finance, Performance and Resources was also present

During consideration of the report the following main points were made –

- Noted that there had been a considerable rise in ASB and race/hate crime offences
- Noted that Islington has the second high free school meals eligibility in England
- Noted that there had been 86 new care home admissions
- Reference was made to the excellent work in keeping Libraries open during the pandemic and that there had been an additional 2897 additional library joiners and the fact that libraries and leisure centres had been kept open should be emphasised
- Discussion took place as to the KPI's where the Council had little/partial control such as crime and employment and it was stated that the Council did have partnership involvement in these areas however this was a challenge
- In response to a question as to reporting on PI's to relevant Scrutiny Review Committees it was stated that this was unlikely to change however any proposed changes in reporting would be notified to relevant Scrutiny Committees
- Noted that there had been 53 new Council houses built however targeting of 93 new builds in 2021/22
- Noted 67 residents had been assisted into employment with an outside employer
- Noted that Leisure centre income target had not been achieved during the pandemic, however income was starting to increase

RESOLVED:

That the Annual Performance report 2020/21 be noted and that the Council priorities are being reviewed as part of the development of a new Corporate Plan, with the 7 new priorities at Appendix A to the report being refreshed to reflect the new priorities. In the interim reporting by Directorate may be a sensible option

The Chair thanked Councillor Gill and Ayesha Hakim Rahman for attending

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**PERFORMANCE UPDATE - QUARTER 1 RESOURCES (Item C4)**

Ayesha Hakim Rahman Head of Transformation was present and outlined the report

Councillor Satnam Gill Executive Member Finance, Performance and Resources was also present

During consideration of the report the following main points were made –

- The Corporate Plan was taking account of the new Directors and allocation of KPI responsibility but this had not yet been agreed

RESOLVED:

That the report be noted and that the Council's priorities are currently being reviewed as part of a development of a new Corporate Plan with the 7 outcomes set out at Appendix A being refreshed to reflect the new priorities. In the interim reporting by Directorate may be a sensible option

The Chair thanked Councillor Gill and Ayesha Hakim Rahman for attending

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**MONITORING REPORT (Item )**

A Member expressed the view that the meeting had been very lengthy that evening and that in future agendas should be shorter in order to enable adequate consideration to be given to later items on the agenda

The Chair stated that she would look at agendas in future, however with the items on the agenda that evening it had been anticipated that there would be a long meeting. The Chair added that at the last meeting the Committee had decided to not consider the regular COVID 19 item to enable more time for consideration by the Committee of other items on the agenda

A Member stated that Members also had a responsibility to ensure that they kept questions to a minimum and not ask multiple questions on each report, and that this should be borne in mind at future meetings

RESOLVED:

That the report be noted

The meeting ended at 10.20 p.m.

**CHAIR**

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ISLINGTON

# *Crime & Safety Annual Scrutiny*

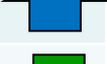
***October 2021***

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Agenda Item C2

# Crime Performance Summary

Sep 2020 – Aug 2021 vs previous year

Crime Type	% Change		MPS Rank (out of 32)
Total Crime	12.9		17
Violent Crime	1.9		23
Knife Crime	9.2		11
Serious Youth Violence	15.8		13
Robbery	20.5		7
Drug Offences	24.7		19
Moped Enabled Crime	1.3		1
Pedal Cycle Enabled Crime	1.5		2
Racial Hate Crime	7.4		14
Domestic Abuse Offences	3.1		23
Domestic Abuse SDs	1.4 (now 16%)		3

# Crime Performance Summary

## September 2020 to August 2021 vs previous year

- There were **23,296 total notifiable offences (TNO)** in 2020/21, representing a **12.9% reduction** from 2019/20. Across the MPS area of jurisdiction there was a **7.7% reduction** in TNO.
- Islington recorded a **1.9% reduction in violence against the person** in 2020/21 compared to 2019/20, whilst across the MPS area of jurisdiction there was a **2.5% increase**.
- Islington recorded a **10.0% reduction in youth violence and a 15.8% reduction in serious youth violence** in 2020/21 compared to 2019/20. Similar reductions were seen across London.
- Islington has recorded an **9.2% decrease in knife crime** in 2020/21 compared to 2019/20 whilst across the MPS we have seen a **23.4% decrease**. Islington was ranked 11th out of 32 boroughs.
- Islington recorded a **21% reduction in robbery** and were ranked 9<sup>th</sup> out of 32 MPS boroughs. Across London there was a 28% reduction. There is ongoing partnership work to help tackle robbery on the borough.
- Domestic abuse incidents (**-2.9%**) and domestic abuse crime (**-3.1%**) has reduced in 2020/21 compared to 2019/20. Islington recorded a 18% Sanction Detection rate in 2020/21 and were ranked 3<sup>rd</sup> highest MPS borough, although representing a slight reduction from 2019-20.
- There have been increases across most strands of hate crime in 2020/21 compared to 2019/20. There was a slight reduction (reduction of 2 offences) in disability flagged hate crime and a 13.4% reduction in Homophobic flagged hate crime.

# Policing Islington

## Successes, Changes and Challenges

- Introduction of the EC1 multi-agency panel, delivering problem solving approaches to criminality and ASB. A number of EVAs have been conducted to design out crime along with joint enforcement activity.
- Ward panel improvement plan implemented to improve the geographical and demographic reach within each ward to give communities a strong voice.
- Introduction of Violence Suppression Unit led Operation Sitar targeting robberies and knife crime seeing reduction in offences and increase in holding those responsible to account.
- Implemented the revised hate crime plan with a focus on supporting victims and improving evidential opportunities.
- Implementation of the Mayor's Action Plan with immersive experiences for new police officers, meeting Islington communities to learn about local cultures, concerns and experiences. Interactive workshops have allowed role reversal initiatives for police to experience the other side of stop & search and vice-versa.
- Delivering opportunities for the public to experience policing and increasing accountability, by re-introducing the ride-along scheme and a new initiative – Community Observer Programme allowing members of the public to observe and feedback on policing operations.
- We have delivered 'all out' days of action, optimising high visibility patrols through borough wide cycle patrols to combat violence in more remote areas of estates that cannot be reached in patrol cars and increased our visibility to be more accessible to communities.

# Violence against Women and Girls (VAWG)

## Successes, Changes and Challenges

### **VAWG Service Transformation started April 2020 and last year:**

- Specialist VAWG services supported 1562 survivors - up 56% on 2019-20
- We now have 13 co-located IDVAs in Health, Childrens Services, Housing and TYS
- 100% survivors more confident to ask for help / 97% more able to recognise abuse
- 84% survivors feel safer after engaging with the services (compared to intake)
- Islington police best performance in MET for DA Sanctions and Detections (18%)
- 250+ professionals attended VAWG training LBI, police, health etc
- New Islington Journey to Change service launched working with perpetrators
- More than 80 smart phones issued to survivors by police and VAWG services

### **DA Daily Safeguarding Meeting (DSM) replaced DA MARAC in Jan 2021**

DSM Jan – June 2021 : compared to MARAC Jan – June 2020

- 188% increase in referrals (381 Survivors heard at DSM with 1686 actions)
- Referrals heard within 2/3 working days : 40-45 days at MARAC
- 305% increase in applications for civil and legal protection orders
- 70% increase in engagement of survivors before and after DSM
- 3x more referrals from non core agencies - e.g. health and education

# VAWG Strategy update

The draft priorities and objectives were reviewed at the VAWG board on 16<sup>th</sup> September and a draft will be circulated for wider stakeholder and partnership comment end of September with a view to finalise in October and launch in November

## Priorities

1. Create and deliver a coordinated community response
2. Prevent violence and abuse from happening
3. Protect survivors and families and provide support to help them to repair and recover from the violence and abuse they have experienced
4. Challenge inequality throughout the delivery of our VAWG services and approach to prevent discrimination and address the impacts of intersectionality
5. Make perpetrators visible and accountable

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# Youth Crime Update

## Successes, Changes and Challenges

- Sustained reduction in serious youth violence this summer following a worrying increase in murders of young people across London earlier this year
- Reduction in all national indicators of youth crime – Reoffending, custody and first entrants
- Enhanced detached youth work offer engaged with 80+ young people (YP) on Friday and Saturday nights this summer
- Universal youth work offer procurement process is concluding soon with the overall objective of appointing new provider/s
- Visit by Earl of Wessex to Lift youth hub which helped to promote Islington's commitment to providing effective youth services. The Earl also met with the Love and Loss group to hear about our approach to reducing knife crime
- NCL bid in relation to providing additional support to young people involved in SYV has been submitted to NHS England
- 156 parents/carers participated in on line training organised by Islington's Violence Reduction Unit Parental Support team
- Peace Cup football tournament took place with 90 young people
- Responding to voices continues with resuming of Parent and Youth forums

# Key Partnership Initiatives

## Successes, Changes and Challenges

- Developed a successful Summer Violence Reduction Strategy across the Safer Islington Partnership with key focus on Violence prevention, Harm minimisation, Support for those at risk and Community Empowerment
- Safer Spaces campaign launched in July 21 with 100,000 questionnaires delivered to homes in Islington and an online platform launched to identify areas where the public feel safe and unsafe in our borough
- Through a range of partnership working we have reduced Rough Sleeping number on the streets of Islington to their lowest in over 10 years (9 people May 21)
- Installation of six knife surrender bins in key locations with a total of 1000 weapons having been recovered so far in 2021
- Community consultation launched in September 21 on a five year Violence Reduction Strategy for the borough
- Tri-borough action group (operation Perch) with Haringey and Hackney continuing to address crime and ASB in the wider Finsbury Park area with positive results and a nomination for the London Problem Solving Awards
- Multi-agency ASB early intervention panels developed weekly to address ASB at the earliest opportunity before problems become embedded in communities

# Overall Crime Performance Summary

Sep 2020 – Aug 2021 vs previous year

Crime Type	Number of Offences 2019/20 (between 1 Sep 2019 - 31 Aug 2020 (LBI))	Number of Offences 2020/21 (between 1 Sep 2020 - 31 Aug 2021 (LBI))	Difference between 2019/20 and 2020/21 (LBI)	MPS Rank* (out of 32 where 1 = highest levels of crime)	Percentage Change between 2019/20 and 2020/21 (LBI)	Percentage Change between 2019/20 and 2020/21 (MPS)
<b>Total Notifiable Offences (TNO)</b>						
Total Notifiable Offences	27,475	23,926	-3,549	17	-12.9%	-7.7%
<b>Crime Type</b>						
Violence Against the Person	6,273	6,154	-119	23	-1.9%	2.5%
Sexual Offences	544	565	21	21	3.9%	13.7%
Robbery Offences	1,338	1,064	-274	7	-20.5%	-28.4%
Burglary Offences	2,303	1,875	-428	14	-18.6%	-18.8%
MV Offences	2,934	2,280	-654	27	-22.3%	-14.4%
Theft Offences	8,579	6,993	-1,586	7	-18.5%	-14.0%
Criminal Damage Offences	1,480	1,461	-19	23	-1.3%	-2.7%
Drugs Offences	1,592	1,198	-394	19	-24.7%	-14.3%
Possession of Weapons Offences	188	150	-38	17	-20.2%	-17.8%
Public Order Offences	1,957	1,959	2	15	0.1%	6.7%
Other Offences	287	227	-60	27	-20.9%	5.8%

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# Youth & Hate Crime Performance

Sep 2020 – Aug 2021 vs previous year

Crime Type	Number of Offences 2019/20 (between 1 Sep 2019 - 31 Aug 2020 (LBI))	Number of Offences 2020/21 (between 1 Sep 2020 - 31 Aug 2021 (LBI))	Difference between 2019/20 and 2020/21 (LBI)	MPS Rank* (out of 32 where 1 = highest levels of crime)	Percentage Change between 2019/20 and 2020/21 (LBI)	Percentage Change between 2019/20 and 2020/21 (MPS)
Moped Enabled Crime	304	300	-4	1	-1.3%	-12.6%
Pedal Cycle Enabled Crime	1,682	1,656	-26	2	-1.5%	21.7%
Serious Youth Violence	234	197	-37	13	-15.8%	-20.5%
Youth Violence	468	421	-47	21	-10.0%	-9.2%
Gun Crime Offs	38	30	-8	23	-21.1%	-25.1%
Gun Crime Lethal Barrelled Discharged Offs	9	<5	N/A	24	N/A	-26.8%
Knife Crime Offs	458	416	-42	11	-9.2%	-23.4%
Knife Crime With Injury Offs	99	92	-7	15	-7.1%	-9.3%
Knife Crime Injury Victims 1-24 (Non DA)	38	37	-1	16	-2.6%	-5.7%
Knife Possession Offs	141	120	-21	16	-14.9%	-11.7%
<b>Hate Crime</b>						
Anti-Semitic Offs	12	20	8	9	66.7%	33.7%
Disability Hate Crime Offs	25	23	-2	10	-8.0%	28.2%
Faith Hate Crime Offs	53	61	8	12	15.1%	10.7%
Homophobic Hate Crime Offs	127	110	-17	9	-13.4%	4.8%
Islamophobic Offs	26	30	4	12	15.4%	-1.4%
Racist Hate Crime Offs	664	713	49	14	7.4%	5.0%
Transgender Hate Offs	14	15	1	6	7.1%	32.8%
<b>Domestic Abuse</b>						
Domestic Abuse Incidents	4,217	4,096	-121	22	-2.9%	-1.1%
Domestic Abuse Offs	2,583	2,503	-80	23	-3.1%	0.7%
Domestic Abuse SDs (Rate)	17%	16%		3	-1.4%	-0.2%

**Report of: Director of Law and Governance**

<b>Meeting of</b>	<b>Date</b>	<b>Agenda Item</b>	<b>Ward(s)</b>
<b>Policy and Performance Scrutiny Committee</b>	09 September 2021	G1	All

<b>Delete as appropriate</b>	Exempt	Non-exempt
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**SUBJECT: MONITORING OF RECOMMENDATIONS OF REVIEW COMMITTEES  
TIMETABLE FOR TOPICS, POLICY AND PERFORMANCE  
COMMITTEE'S WORK PROGRAMME, KEY DECISIONS**

**1. Synopsis**

To inform the Policy and Performance Scrutiny Committee of the timetable of the Review Committees scrutiny topics for the remainder of the municipal year, the timetable for monitoring the recommendations of the Review Committees, the current situation on the Policy and Performance Scrutiny Committee's work programme, and Key Decisions.

**2. Recommendation**

That the Policy and Performance Scrutiny Committee note the timetable and the arrangements for monitoring the recommendations of the Review Committees, the current work programme, and the key decisions.

**3. Background**

Attached to this report are the details of the work programme and timetable for the Review Committees for the remainder of the municipal year, the arrangements for monitoring the recommendations of review committees, key decisions details, and the Policy and Performance Scrutiny Committee's work programme.

PTO

## **4. Implications**

### **4.1 Environmental Implications**

None specific at this stage

### **4.2 Legal Implications**

Not applicable

### **4.3 Financial Implications**

None specific at this stage

### **4.4 Equality Impact Assessment**

None specific at this stage

Final Report Clearance

Signed by

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Director of Corporate Resources

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Date

Received by

-----  
Head of Democratic Services

-----  
Date

Report Author: Peter Moore  
Tel: 020 7527 3252  
E-mail: peter.moore@islington.gov.uk

**POLICY AND PERFORMANCE SCRUTINY COMMITTEE WORK PROGRAMME 2021/22****MEETING ON 10 JUNE 2021 (STATUTORY DESPATCH DATE – 2 JUNE)**

1. COVID 19 – Update
2. Membership/Terms of Reference
3. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
4. Use of Agency staff/Interims/Consultants (2020/21 year end summary)
5. Call ins (if any)
6. Scrutiny Review 2021/22 – consideration of topic

**MEETING ON 29 JULY 2021 (STATUTORY DESPATCH DATE – 21 JULY)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
2. Financial Monitoring Revenue Outturn
3. Scrutiny Topics – Review Committees topics notification - verbal
4. SID Approval PPS Scrutiny topic – Employment, Business Economy/Financial impact on Council – COVID 19
5. Council sickness (2020/21 year end summary)
6. Annual Workforce report
7. Quarter 4 Well run Council
8. Leader – Executive Priorities 2021/22
9. Call-ins (if any)

**MEETING ON 9 SEPTEMBER 2021 (STATUTORY DESPATCH DATE – 1 SEPTEMBER)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
2. Performance Management update/Quarter 1 Resources
3. Corporate Performance report
4. Financial monitoring
5. Scrutiny Review – Employment, Business, Economy/Financial Impact on Council – COVID 19 Witness evidence
6. Call-ins (if any)

**MEETING ON 7 OCTOBER 2021 (STATUTORY DESPATCH DATE – 29 SEPTEMBER)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
2. Financial Monitoring Report
3. Annual Crime and Disorder report – Borough Commander
4. Scrutiny Review – Employment, Business, Economy/Financial Impacts on Council – COVID 19

### **MEETING ON 4 NOVEMBER 2021 (STATUTORY DESPATCH DATE – 26 OCTOBER)**

1. Use of Agency staff/interims/consultants (Mid-Year Update)
2. Scrutiny Review – Employment, Business, Economy/Financial Implications on Council – COVID 19 – Draft recommendations
3. Performance Management and Development Scrutiny Review – SID/Presentation
4. Financial Monitoring
5. Monitoring Report/Work Programme/Forward Plan/Scrutiny updates
6. Call-ins (if any)

### **MEETING ON 2 DECEMBER 2021 (STATUTORY DESPATCH DATE – 24 NOVEMBER)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
2. Council sickness (Mid-Year Update)
3. Financial Monitoring Report
4. Performance update – Quarter 2 Resources
5. Scrutiny Review – Economy, Employment, Business/Financial effects on Council – COVID 19 – Final report
6. Performance Management and Development Scrutiny review
7. Call-ins (if any)

### **MEETING ON 20 JANUARY 2022 (STATUTORY DESPATCH – 12 JANUARY)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
2. Financial Monitoring Report
3. Presentation by Executive Member – Finance and Performance
4. Budget 2022/23
5. Scrutiny Review – Performance Management and Development
6. Call-ins (if any)

### **MEETING ON 10 MARCH 2022 – DESPATCH DATE 2 MARCH 2022**

1. Financial Monitoring report
2. Monitoring report ( Council Forward Plan/Scrutiny updates/Work Programme)
3. Performance Management and Development Scrutiny Review – Draft recommendations
4. Call ins (if any)

### **MEETING ON 31 MARCH 2021 (STATUTORY DESPATCH DATE – 23 MARCH)**

1. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)

2. Financial Monitoring Report
3. Council Performance Report Quarter 3 – Resources
4. Presentation EM Community Safety/Crime statistics
5. Presentation EM Community Development
6. Scrutiny Review – Employment, Business, Economy/Financial Effects on Council – COVID 19 – Final report
7. Scrutiny Review – Performance Management and Development – Final report
8. Call-ins (if any)

**MEETING ON 28 APRIL 2022 – (DESPATCH DATE 20 APRIL 2022)**

1. Call ins if any

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**OUTSTANDING SCRUTINY REVIEWS – UPDATED 16 June 2021**

<b>SCRUTINY REVIEWS 2019/20 and 2020/21:</b>						
<b>SCRUTINY REVIEW</b>	<b>COMMITTEE</b>	<b>DATE SUBMITTED DUE TO GO TO EXECUTIVE</b>	<b>RESPONSE TO RECOMMENDATIONS DUE</b> (3 months after submission to Exec)	<b>RESPONSE TO RECOMMENDATIONS SUBMITTED (?)</b>	<b>12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE</b>	<b>LEAD OFFICER</b>
Major Works	Housing Scrutiny Committee	JB 3 Nov Exec 26 Nov 2020	Feb 2021	JB 19 Jan 2021 Exec 11 Feb 2021	11 November	Matt West/Robert Mathison
Private Rented Sector (Mori review)	Housing Scrutiny Committee	JB 3 Nov Exec 26 Nov 2020	Feb 2021			Jan Hart / Ina Van Der Palen
Adult Paid Carers	Health and Care Scrutiny Committee	JB 15 June 2021 Exec 22 July 2021	Sept 2021			Nikki Ralph / Jon Tomlinson
Behavioural Change	Environment and Regeneration	JB 19 Jan 2021 Exec 11 Feb 2021	May 2021			Emma Kidd / Lynn Stratton
Equality in Educational Outcomes	Children's Services	JB 21 July 2020 Exec 10 Sept 2020	Sept 2020	JB 15 Sept 2020 Exec 15 Oct 2020		Mark Taylor / Anthony Doudle
Covid-19 Recovery	Children's Services	JB 15 June 2021 Exec 22 July 2021	TBC	TBC	TBC	TBC

<b>SCRUTINY REVIEWS 2021/22</b>						
<b>SCRUTINY REVIEW</b>	<b>COMMITTEE</b>	<b>DATE SUBMITTED DUE TO GO TO EXECUTIVE</b>	<b>RESPONSE TO RECOMMENDATIONS DUE</b> (3 months after submission to Exec)	<b>RESPONSE TO RECOMMENDATIONS SUBMITTED (?)</b>	<b>12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE</b>	<b>LEAD OFFICER</b>
Overview of the Council's 2030 Net Zero Carbon Programme	Environment and Regeneration	June 2022 TBC	TBC	TBC	TBC	TBC
Waste and the Edmonton Incinerator (informal review being undertaken by a working group)	Environment and Regeneration					
Preparing for the end of PF12 in 2022	Housing Scrutiny Committee	JB 29 Mar 2022 - Exec 21 Apr 2022	TBC	TBC	TBC	TBC
Communal Heating mini-review	Housing Scrutiny Committee	Date TBC - Spring 2022	TBC	TBC	TBC	TBC
Triage System mini-review	Housing Scrutiny Committee					
Cladding in private and housing association properties – mini review – to be confirmed	Housing Scrutiny Committee					
Community Fibre Optics - Mini review to be confirmed	Housing Scrutiny Committee					
Health Inequalities in the light of the Covid 19 Pandemic	Health and Care Scrutiny Committee					

Special Educational Needs	Children's Services Scrutiny Review					
Employment, Business and Economy/Financial Effects on Council – COVID (main topic)	Policy and Performance					
Performance Management and Development, incorporating BAME (mini scrutiny)	Policy and Performance					

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# FORWARD PLAN OF KEY DECISIONS



# ISLINGTON

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## **KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS FOR THE PERIOD TO THE EXECUTIVE MEETING ON 14 OCTOBER 2021 AND BEYOND**

**Linzi Roberts-Egan  
Chief Executive  
Islington Council  
Town Hall  
Upper Street  
London N1 2UD**

Contact Officer: Mary Green  
Democratic Services  
E-Mail: [democracy@islington.gov.uk](mailto:democracy@islington.gov.uk)  
Telephone: 020 7527 3005  
Website: <http://democracy.islington.gov.uk/>

Published on 1 September 2021

# FORWARD PLAN OF KEY DECISIONS

## KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

### FOR THE PERIOD TO THE EXECUTIVE MEETING ON 14 OCTOBER 2021 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to [democracy@islington.gov.uk](mailto:democracy@islington.gov.uk) to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

**Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.**

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
Page 33	1. Procurement strategy - Healthwatch	All Wards	Interim Director of Adult Social Care	1 September 2021	Procurement strategy Healthwatch	Open	Stephen Taylor <a href="mailto:Stephen.taylor@islington.gov.uk">Stephen.taylor@islington.gov.uk</a>
	Local Development Scheme update	All Wards	Executive	2 September 2021	None	Open	Stephen Biggs <a href="mailto:stephen.biggs@islington.gov.uk">stephen.biggs@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>
	3. Procurement strategy for provision of temporary agency workers	n/a	Executive	2 September 2021	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
	4. Procurement strategy for The Single Advocacy Service	All	Executive	2 September 2021	None	Open	Stephen Taylor <a href="mailto:Stephen.taylor@islington.gov.uk">Stephen.taylor@islington.gov.uk</a>  Councillor Nurullah Turan, Executive Member for Health and Social Care <a href="mailto:nurullah.turan@islington.gov.uk">nurullah.turan@islington.gov.uk</a>

## FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
5.	Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 3 - 2021/22)	All Wards	Executive	2 September 2021	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
6. Page 34	Contract award for void reservicing, refurbishment and new tenancy repairs	All Wards	Corporate Director of Homes and Neighbourhoods	8 September 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>
7.	Direct award proposal for refurbishment works at Block B2, as part of the Phase 1 works on the Andover Estate, N7	Tollington	Corporate Director of Homes and Neighbourhoods	15 September 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
Page 35	8. Transport schemes 2019-22: Changes to the LIP Programme, Cycle Improvement Programme, Bus Priority Programme, People Friendly Streets programme and the delivery of new social distancing measures	All Wards	Corporate Director Environment	15 September 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>
9.	Notification of Intention to introduce Article 4 Directions (Removal of Class MA rights)	All Wards	Corporate Director Community Wealth Building	20 September 2021	None	Open	Stephen Biggs <a href="mailto:stephen.biggs@islington.gov.uk">stephen.biggs@islington.gov.uk</a>
10.	Contract award for the electrification of the Waste Recycling Centre	All Wards	Corporate Director Environment	23 September 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
11.	Contract award for the construction of 42 new build homes and improvements to Hathersage Court and Besant Court	Mildmay	Corporate Director of Homes and Neighbourhoods	24 September 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>
12.	Extension to arrangement for the supply of office and commercial furniture	n/a	Corporate Director Community Wealth Building	28 September 2021	None	Open	Stephen Biggs <a href="mailto:stephen.biggs@islington.gov.uk">stephen.biggs@islington.gov.uk</a>
13.	Contract award for specialist adaptations including installations and repairs for disabled residents	All Wards	Corporate Director of Homes and Neighbourhoods	29 September 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)	
Page 37	14.	Procurement strategy and contract award for Microsoft Cloud Hosting and Licensing Agreement	n/a	Corporate Director of Resources	1 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>
		Procurement strategy for installation, repairs and servicing for specialist adaptations equipment including stair lifts and hoists	All Wards	Corporate Director of Homes and Neighbourhoods	7 October 2021	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>
	16.	Procurement strategy for asbestos removal and reinstatement works	All Wards	Corporate Director of Homes and Neighbourhoods	14 October 2021	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
17.	The GLA/MHCLG Rough Sleeping Accommodation Allocation of Funding Programme 2021-2024	All Wards	Executive	14 October 2021	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>
18.	Procurement strategy for asbestos air testing and surveys	All Wards	Corporate Director of Homes and Neighbourhoods	14 October 2021	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>
19.	People Friendly Streets Programme Update	All	Executive	14 October 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Rowena Champion, Executive Member for Environment and Transport <a href="mailto:rowena.champion@islington.gov.uk">rowena.champion@islington.gov.uk</a>

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Page 39	20. Contract award for the provision of supported accommodation at Stacey Street	Finsbury Park	Executive	14 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>
	Circular Economy Action Plan	All Wards	Executive	14 October 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Rowena Champion, Executive Member for Environment and Transport <a href="mailto:rowena.champion@islington.gov.uk">rowena.champion@islington.gov.uk</a>
	22. Non Recent Child Abuse Support Payment Scheme	All Wards	Executive	14 October 2021	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Kaya Comer-Schwartz, Leader of the Council <a href="mailto:kaya.comerschwartz@islington.gov.uk">kaya.comerschwartz@islington.gov.uk</a>

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23.	Procurement strategy for Highways Contract	All Wards	Executive	14 October 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Rowena Champion, Executive Member for Environment and Transport <a href="mailto:rowena.champion@islington.gov.uk">rowena.champion@islington.gov.uk</a>
24. Page 40	Contract award for the Mental Health Accommodation Pathway	All Wards	Executive	14 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Taylor <a href="mailto:Stephen.taylor@islington.gov.uk">Stephen.taylor@islington.gov.uk</a>  Councillor Nurullah Turan, Executive Member for Health and Social Care <a href="mailto:nurullah.turan@islington.gov.uk">nurullah.turan@islington.gov.uk</a>
25.	Community Municipal Investment (CMI)	All Wards	Executive	14 October 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Rowena Champion, Executive Member for Environment and Transport <a href="mailto:rowena.champion@islington.gov.uk">rowena.champion@islington.gov.uk</a>

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Page 41	26. Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 5 - 2021/22)	All	Executive	14 October 2021	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
	Mental Health Employment procurement	All Wards	Interim Director of Adult Social Care	15 October 2021	None	Open	Stephen Taylor <a href="mailto:Stephen.taylor@islington.gov.uk">Stephen.taylor@islington.gov.uk</a>
	28. Contract award for Islington's Universal Youth Offer	All	Interim Director of Children's Services	26 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Cate Duffy <a href="mailto:Cate.duffy@islington.gov.uk">Cate.duffy@islington.gov.uk</a>

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29.	Procurement strategy and contract award for a contract for the appointment of external legal advisers to assess the Support Payment Scheme (SPS) applications from non recent child abuse survivors	All Wards	Corporate Director of Resources	27 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>
Page 42	Contract award for Digital Experience Platform software	n/a	Corporate Director of Resources	29 October 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>
31.	Leisure Strategy	All	Executive	25 November 2021	None	<b>Open</b>	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Nurullah Turan, Executive Member for Health and Social Care <a href="mailto:nurullah.turan@islington.gov.uk">nurullah.turan@islington.gov.uk</a>

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Page 43	32. Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 6 - 2021/22)	All	Executive	25 November 2021	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
	Acquisition of land for housing	Finsbury Park	Executive	25 November 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>
	34. Build over rooftop development	All Wards	Executive	25 November 2021	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>

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35.	Procurement strategy for the fleet replacement programme	n/a	Executive	25 November 2021	None	Open	Keith Townsend <a href="mailto:Keith.townsend@islington.gov.uk">Keith.townsend@islington.gov.uk</a>  Councillor Rowena Champion, Executive Member for Environment and Transport <a href="mailto:rowena.champion@islington.gov.uk">rowena.champion@islington.gov.uk</a>
36.	Contract award for Islington's Carers' Hub	All Wards	Interim Director of Adult Social Care	3 December 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Taylor <a href="mailto:Stephen.taylor@islington.gov.uk">Stephen.taylor@islington.gov.uk</a>
37.	Contract award for refurbishment works to 173 Highbury Quadrant to produce 3 units of highly energy efficient housing with a "fabric first approach" and for the construction of a new build 3 bedroom house	Highbury East	Corporate Director of Homes and Neighbourhoods	12 January 2022	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>

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Page 45	38. Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 8 - 2021/22)	All	Executive	13 January 2022	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
	Triangle Estate - appropriation of land	Bunhill	Executive	10 February 2022	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor Diarmaid Ward Executive Member for Housing & Development <a href="mailto:diarmaid.ward@islington.gov.uk">diarmaid.ward@islington.gov.uk</a>
	40. Approval of outcome of Insurance Policies Procurement (Casualty and Property)	All	Executive	10 February 2022	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>

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41.	Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 9 - 2021/22)	All	Executive	10 February 2022	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>
42.	Community school admission arrangements 2023/24	All Wards	Executive	10 February 2022	None	Open	Cate Duffy <a href="mailto:Cate.duffy@islington.gov.uk">Cate.duffy@islington.gov.uk</a>  Councillor Michelline Safi Ngongo, Executive Member for Children, Young People and Families <a href="mailto:michelline.ngongo@islington.gov.uk">michelline.ngongo@islington.gov.uk</a>
43.	Monthly Budget Monitor, including funding allocations and adjustments to the capital programme (Month 10 - 2021/22)	All Wards	Executive	24 March 2022	None	Open	Dave Hodgkinson <a href="mailto:David.hodgkinson@islington.gov">David.hodgkinson@islington.gov</a>  Councillor Satnam Gill OBE, Executive Member for Finance and Performance <a href="mailto:satnam.gill@islington.gov.uk">satnam.gill@islington.gov.uk</a>

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Membership of the Executive:

<u>Councillors:</u>	<u>Portfolio</u>
Kaya Comer-Schwartz	Leader
Rowena Champion	Environment and Transport
Satnam Gill OBE	Finance and Performance
Sue Lukes	Community Safety
Una O'Halloran	Community Development
Michelline Safi-Ngongo	Children, Young People and Families
Asima Shaikh	Inclusive economy and jobs
Nurullah Turan	Health and Social Care
Diarmaid Ward	Housing and Development

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